Financial Statements January 31, 2016 and February 1, 2015 PetSmart Charities of Canada

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P.O. Box 367, 96 Nelson Street

# **INDEPENDENT AUDITORS' REPORT**

To the Members of PetSmart Charities of Canada

We have audited the accompanying financial statements of PetSmart Charities of Canada, which comprise the statement of financial position as at January 31, 2016, and the statements of operations and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of PetSmart Charities of Canada as at January 31, 2016, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Millard, hause & Rosebragh LLP

June 16, 2016 Brantford, Ontario CHARTERED PROFESSIONAL ACCOUNTANTS Licensed Public Accountants

	2016	2015
Assets Cash and cash equivalents Receivable from PetSmart, Inc. (Note 2) Receivable from PetSmart Charities, Inc. (Note 2) Other assets	\$ 2,434,756 202,314 357 26,533	\$ 2,372,388 200,859 13,063 10,200
Total current assets	2,663,960	2,596,510
Intangible assets (Notes 2 and 4) Property and equipment, net (Note 3)	149,228 8,849	184,874 11,263
Total non-current assets	158,077	196,137
Total assets	\$ 2,822,037	\$ 2,792,647
Liabilities and Fund Balances		
Liabilities Accounts payable and accrued expenses Due to PetSmart, Inc. (Note 2) Due to PetSmart Charities, Inc. (Note 2)	\$ 102,369 87,579 143,287	\$ 271,475 32,971 96,986
Total current liabilities	333,235	401,432
Fund Balances Operating fund - unrestricted Restricted fund (Note 5)	2,488,802	1,841,215 550,000
Total fund balances	2,488,802	2,391,215
Total liabilities and fund balances	\$ 2,822,037	\$ 2,792,647

# PetSmart Charities of Canada

Statement of Operations and Changes in Fund Balances Years Ended January 31, 2016 and February 1, 2015

	Operating	Tot	Totals		
	Fund	Restricted Fund	2016	2015	
Revenue, Public Support, and Gains: Individual contributions PetSmart, Inc. contributions (including	\$ 2,819,113	\$ -	\$ 2,819,113	\$ 2,762,388	
contributed rent, goods and services, and royalty income) Special event Corporate, foundations, and	1,176,143 214,349 18,950	- -	1,176,143 214,349 18,950	1,036,062 187,967 595,426	
vendor contributions Interest	6,924		6,924	9,914	
Total revenue	4,235,479		4,235,479	4,591,757	
Expenses: Program services:					
Animal welfare organization grants Other program expenses	1,318,960 1,800,564	550,000	1,868,960 1,800,564	1,833,269 1,762,189	
Total program services	3,119,524	550,000	3,669,524	3,595,458	
Supporting services: Fundraising Management and general	303,539 164,829	-	303,539 164,829	264,843 165,388	
Total support services	468,368		468,368	430,231	
Total expenses	3,587,892	550,000	4,137,892	4,025,689	
Excess of Revenue over Expenses	647,587	(550,000)	97,587	566,068	
Fund Balances, Beginning of Year	1,841,215	550,000	2,391,215	1,825,147	
Fund Balances, End of Year	\$ 2,488,802	\$ -	\$ 2,488,802	\$ 2,391,215	

		2016	2015		
Cash Flows from Operating Activities: Excess of revenue over expenditures Amortization of intangible assets Depreciation Changes in operating assets and liabilities:	\$	97,587 76,062 2,414	\$	566,068 69,328 804	
Decrease (increase) in: Receivable from PetSmart, Inc. Receivable from PetSmart Charities, Inc. Other assets		(1,455) 12,706 (16,333)		37,141 (11,833) (8,440)	
Increase (decrease) in: Accounts payable and accruals Due to PetSmart, Inc. Due to PetSmart Charities, Inc.		(169,106) 54,608 46,301		(61,076) 7,223 31,292	
Net Cash Provided by Operating Activities		102,784		630,507	
Cash Flows from Investing Activities: Purchase of property and equipment Purchase of intangible assets		(40,416)		(12,067)	
Net Cash Used for Investing Activities		(40,416)		(12,067)	
Net Increase in Cash	1	62,368	1	618,440	
Cash, Beginning of Year	1	2,372,388	1	1,753,948	
Cash, End of Year	\$	2,434,756	\$	2,372,388	
Non-Cash Transactions: Contributed rent, goods, and services	\$	874,074	\$	914,559	

# NOTE 1 – NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Nature of activities** – PetSmart Charities of Canada ("Organization") is a registered charity incorporated under letters patent under the Canada Corporations Act in 1987 and is exempt from tax under the provisions of the Income Tax Act (Canada). In fiscal year ended 2014, the Organization completed a legal reorganization to comply with the Canada Not-for-profit Corporations Act. As a result the Organization established one member, PetSmart Charities, Inc., a related party, as its sole member.

The Organization strives to find lifelong, loving homes for all pets by supporting programs and thought leadership that brings people and pets together.

#### **Summary of Significant Accounting Policies**

**Basis of reporting** – The Organization has prepared these financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations ("ASNPO"), which are a part of Canadian generally accepted accounting principles ("GAAP"). All amounts are stated in Canadian dollars.

**Fiscal year** – The Organization's fiscal year ends on the Sunday nearest January 31st. The fiscal years ended in 2016 and 2015 comprised of 52 weeks.

**Revenue and expense recognition** – The Organization follows the restricted fund method of accounting for contributions. Unrestricted general donations are recognized as revenue of the Operating Fund in the year received. Restricted contributions are recognized as revenue in the Restricted Fund in the year received. Unrestricted interest and other investment income are recognized as revenue when earned.

Expenses are recognized when an expenditure or previously recognized asset does not have future economic benefit, there is an appropriate basis of measurement and a reasonable estimate of the amount involved can be made. The costs of providing the various programs and other activities of the Organization have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on goods and services received under the management services agreement (Note 2) and other appropriate allocation methods.

The Organization earns royalty income from certain campaigns in which intellectual property of the Organization is licensed and recognized as revenue as it accrues in accordance with the terms of the relevant agreement.

**Contributed services and in-kind donations** – The fair value of contributed materials, services and store space that would otherwise have to be purchased is recognized as revenue with a corresponding expenditure. The Organization recorded approximately \$874,000 and \$915,000 for the years ended January 31, 2016, and February 1, 2015, respectively, of contributed rent, other goods and services, supplies, office space, utilities, and management personnel (See Note 2).

# NOTE 1 – NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

**Cash** – Cash includes cash deposits in banks. The Canadian Deposit Insurance Corporation ("CDIC") insures all deposits held in Canadian banks up to \$100,000. Any amount above this would be uninsured and subject to risk. There was approximately \$2,335,000 of uninsured deposits as of January 31, 2016. The Organization's cash accounts were placed with high-credit-quality financial institutions, and accordingly, the Organization does not expect to experience non-performance.

**Intangible assets** – Intangible assets are carried at cost, net of any related amortization. Amortization is being recognized over the five-year agreement term on the license agreement (See Note 2). Amortization is being recognized over three years for the website.

**Property and equipment and related depreciation** – Purchased property and equipment is recorded at cost. Donated property and equipment is recorded at fair value at the date of contribution to the organization. Maintenance and repairs are charged to operations when incurred. Betterments or renewals in excess of 3,000 and which have a useful life greater than one year are capitalized. When property and equipment is sold or otherwise disposed of, the asset and related accumulated depreciation accounts are relieved, and any gain or loss is included in operations. Depreciation is computed using the straight-line method over the following estimated useful lives of capital assets ranging from 3 - 7 years.

#### Financial instruments - recognition and measurement

#### Initial measurement

The Organization's financial instruments are measured at fair value when issued or acquired. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. Transaction costs and financing fees relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

#### Subsequent measurement

At each reporting date, the Organization measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of financial assets). The financial instruments measured at cost are cash, accounts payable, and accruals and amounts due to and from related parties.

For financial assets measured at cost or amortized cost, the Organization regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Organization determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

**Use of estimates** – The preparation of the Organization's financial statements requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE 2 – TRANSACTIONS WITH PETSMART, INC. AND PETSMART CHARITIES, INC.

The following revenue amounts were received from PetSmart, Inc. and are included in total revenue in the accompanying statements of operations and changes in net assets:

	Ja	nuary 31, 2016	February 1, 2015	
Contributed rent, other goods and services, supplies, office space, utilities, and management personnel Contributed product and supplies Royalty income Sponsorship Special events	\$	874,074 176,424 98,645 27,000 6,000	\$	914,559 121,503
	\$	1,182,143	\$	1,036,062

Contributed rent, other goods and services, supplies, office space, management personnel and utilities for pet adoption centers were received from PetSmart, Inc. Contributions have been included in the accompanying statements of operations and changes in net assets based on the type of support received from PetSmart, Inc.:

	January 31, 2016		February 1, 2015	
Other program expenses Fundraising Management and administration	\$ 791,924 80,321 1,829		\$	849,378 63,124 2,057
	\$	874,074	\$	914,559

The Organization is highly dependent upon the viability of PetSmart, Inc. as this is the primary source of donated revenue received in the stores from customers and from PetSmart, Inc. employees. Royalty income is generated on specific campaigns where the Organization receives a percentage of the purchase price on selected merchandise items sold in PetSmart, Inc. stores that bear its trademark during a certain timeframe. These transactions occurred at rates as mutually agreed and were recorded at fair market value.

In fiscal year ended 2013, the Organization entered into a license agreement with PetSmart, Inc. for the usage of its pin pad system. The transaction was measured at the exchange amount paid by the Organization, which is recorded in license agreement, net on the statement of financial position. This asset is carried at cost, net of any related amortization. Amortization is being recognized over the five-year term of the agreement.

	January 31, 2016		February 1, 2015	
License agreement Less accumulated amortization	\$	323,529 (207,981)	\$	323,529 (138,655)
	\$	115,548	\$	184,874

# NOTE 2 – TRANSACTIONS WITH PETSMART, INC. AND PETSMART CHARITIES, INC. (Continued)

The amounts due from PetSmart, Inc. are unsecured, non-interest bearing, currently due and represent employee donations, store box revenue, pin pad, and PetSmart donations, which were not remitted to the Organization at year-end.

During the current fiscal year, the Organization entered into a management services agreement with PetSmart, Inc. to cost-effectively outsource certain business and administrative management services. The fees paid to PetSmart are capped annually and the value of contributed rent, other goods and services, supplies, office space, utilities, and management personnel received by the Organization under the agreement exceeds the payments made to PetSmart, Inc. These services were measured at the fair value of the outsourced services and allocated based on goods and services received under the management services agreement:

	January 31, 2016		February 1, 2015		
Other program expenses Fundraising Management and administration	\$	270,280 19,720	\$	214,405 15,934 519	
	\$	290,000	\$	230,858	

During the current fiscal year, the Organization entered into a management services agreement with PetSmart Charities, Inc., a U.S. charitable organization related through common management. The agreement documents prior practice whereby PetSmart Charities, Inc. provided certain management services at cost to the Organization. The Organization recorded management fees of approximately \$233,750 and \$222,873 for the years ended January 31, 2016, and February 1, 2015, respectively, to PetSmart Charities, Inc. The transactions occurred at mutually agreed rates and were recorded at the respective exchange amounts throughout the year.

Receivables from PetSmart Charities, Inc. of \$357 at January 31, 2016, and \$13,063 at February 1, 2015, represent employee donations and sponsorships, respectively, received by PetSmart Charities, Inc. on behalf of the Organization and generally, are paid one quarter in arrears.

The amounts payable to PetSmart, Inc. and PetSmart Charities, Inc. are unsecured, non-interest bearing and recorded as current. Amounts payable to PetSmart, Inc. are generally remitted one month in arrears and amounts payable to PetSmart Charities, Inc. are generally remitted one quarter in arrears.

#### NOTE 3 – PROPERTY AND EQUIPMENT

Property and equipment consists of:		
Cost or donated value:	 2016	2015
Store fixtures	\$ 12,067	\$ 12,067
Less accumulated depreciation	 (3,218)	 (804)
Property and equipment, net	\$ 8,849	\$ 11,263

Depreciation expense charged to operations was \$2,414 for the year ended January 31, 2016 and \$804 for the year ended February 1, 2015.

#### NOTE 4 – INTANGIBLE ASSETS

Intangible assets consist of:

	Cost	cumulated	2016	2015
License agreement Website	\$ 323,529 40,416	\$ 207,981 6,736	\$ 115,548 33,680	\$ 184,874 12,067
	\$ 363,945	\$ 214,717	\$ 149,228	\$ 196,941

### **NOTE 5 – RESTRICTED FUND**

Restricted fund consists of purpose-restricted contributions from donors. As of January 31, 2016 and February 1, 2015, the Organization had \$0 and \$550,000, respectively, of restricted funds externally designated for spay/neuter programs.